



OPG's Carla Carmichael (second from right) recently joined the COG board of directors. Above, with Carmichael is Bruce Power's Gary Newman (chair), CNL's David Cox, and NB Power's Michael Hare.

COG welcomes new OPG board member, Carla Carmichael

Carmichael's financial acumen and recognized leadership capabilities further build out the 'sum of the parts' on the COG board of directors.

As COG bids farewell to Ontario Power Generation (OPG) board member and industry veteran Steve Woods, OPG's Carla Carmichael enters with a diverse portfolio of experience that will provide value to COG members as the organization continues to evolve to meet the changing dynamic of the CANDU industry.

"We've been fortunate to benefit from Steve's extensive background in engineering and operations, and the strategic insights he brought to the board," says COG President and CEO Fred Dermakar. "We wish him the best in his retirement."

With 35 years of experience in the nuclear industry, Woods joined the COG board in 2015. During his time at OPG, he held a variety of senior positions at both the Darlington and Pickering generating stations, including a leadership role on the Darlington Refurbishment Project (DRP). Until his retirement in May, Woods most recently served as Senior Vice President of Nuclear Engineering and Chief Nuclear Engineer at OPG, where he was responsible for oversight and development of engineering strategies, training, processes and regulatory issues.

Carmichael holds both CPA and MBA designations. She came to the nuclear industry with years of prior experience in various industries, joining OPG in 2009 as Director of Nuclear Business Planning to redesign the nuclear business' benchmarking, planning and reporting function. Currently serving as Vice President of Project Assurance and Contract Management, she oversees the commercial management of major nuclear projects, including the DRP. Prior to this role, Carmichael led OPG's Canadian Nuclear Partners and Isotopes businesses. Carmichael has been an expert witness for OPG at its rate-setting hearing focused on nuclear generation planning, nuclear operational benchmarking and overall performance of OPG's nuclear fleet. She continues to provide

strategic direction on rate recovery for OPG's nuclear projects.

Beyond her core responsibilities, Carmichael has distinguished herself as an effective advocate working to empower women in the workplace. This includes active participation with Women in Nuclear (WiN). In 2017, Carmichael was awarded the OPG President's Leadership Award, not only for her leadership skills, but also for her contribution in the advancement of other women in leadership roles within the nuclear industry.

"With her background in finance and projects, her work with the supplier community and her leadership in key areas of the CANDU business, Carla brings valuable perspectives to COG and will be a valued voice on our Board of Directors," says Dermakar.

Carmichael joins existing COG board members Gary Newman, Senior Vice President Engineering & Chief Engineer at Bruce Power (chair); Michael Hare, Deputy Chief Nuclear Officer at New Brunswick Power; and David Cox, Vice President Operations & Chief Nuclear Officer at Canadian Nuclear Laboratories.



Above, OPG President Jeff Lyash awards the 2017 OPG President's Leadership Award to Carla Carmichael.