



Collaboration: Then and now

COG Senior Advisor Strategic R&D Frank Doyle has spent 51 years in the nuclear industry, one-third of those with COG. He credits its growth to the collaboration that was one of its founding principles.

Frank Doyle fondly recalls COG's earliest days and still can't believe that 2019 marks 35 years of collaboration.

"It seems like only yesterday, we were celebrating COG's 25th anniversary," Frank says.

In thinking back on the very beginnings of COG, he can't help but be reminded of his long-time friend and colleague, the late Barry Collingwood, who along with Henry Chan, served as COG's first employees.

"The focus then, similar to now, is using collaboration to reduce costs for members, strengthen operational safety and continue to ensure that the nuclear industry is viable."

"Everything was very small and compact, originally. Barry was COG's manager while Henry Chan handled OPEX and offshore contacts in those early days."

Frank joined COG in 2002 after holding senior management positions at Atomic Energy of Canada Limited and Ontario Power Generation. He is also the past President and Fellow of the Canadian Nuclear Society. At COG, Frank has previously served as Program Manager, Safety & Licensing and later, Director of COG's R&D program, from 2003 to 2014, when he became Senior Advisor.

While many things have changed at COG, and within the nuclear industry in the time since its formation, Frank believes the constant that has fueled its growth has been a commitment to excellence through collaboration.

"The focus then, similar to now, is using collaboration to reduce costs for members, strengthen operational safety and continue to ensure that the nuclear industry

is viable. As we move forward, there will only be a bigger focus on collaboration with offshore plants and suppliers, as we look at new ways of extending the life of units an additional 50-60 years."

The spirit of collaboration and the interesting challenges presented by his work are among the reasons why Frank has stayed with COG longer than any other stop through the course of his career.

"COG has been a great place to work," says Frank. "In 2002, I made a one-year commitment and 17 years later I'm still here. The fact is that I get to work in an environment collaborating with great people and there is always a different challenge. Even rebuilding old plants is an interesting challenge. And who knows? We may still be building new plants."

"For people who are motivated to solve problems, there are few places like COG."



Frank Doyle (right) receiving the 2015 CNS Achievement Award from Jacques Plourde.

This story is one of an on-going series about COG employees; a diverse group in expertise, gender, age and nationality. Our team reflects the diversity and strengths of our Members and the COG community. Their skills help create the best in collaboration for nuclear innovation. Through COG, our Members and the nuclear community worldwide achieve results that contribute to the highest standard of safety, efficiency and environmental performance. Together we create Excellence Through Collaboration.